



# SKILLED TRADES IN THE AGE OF AUTOMATION

A Guide for Employers and Job Seekers

## **Table of Contents**

Introduction	01				
Automation and Skilled Labor					
The Skilled Tradesperson's Guide to Thriving in a Tech-Driven World	04				
For Employers — Adapting to the New Era	06				
Strategies for Success	07				
Resources	08				
About Nesco Resource	09				





### Introduction

Artificial Intelligence (AI), robotics, and smart systems are transforming the labor market, but not in the way some feared. While automation is reshaping work, it isn't replacing the need for skilled trades. Instead, it's making these roles more critical than ever. From electricians wiring smart buildings to welders working alongside AI-powered tools, skilled professionals are more in demand than ever. According to Forbes, <u>"skilled tradespersons are not just in demand. They're the backbone of America's future."</u>

All is boosting productivity and enabling smarter decision-making, creating new opportunities for workers to potentially retrain and grow in their chosen field. Far from eliminating jobs, technology is elevating the value of human expertise, unlocking potential that machines alone can't achieve.

For employers, this era brings both opportunity and pressure. Companies must adopt new technologies to stay competitive while also ensuring their workforce has the training and pathways to thrive. Failing to invest in people risks turnover, skills gaps, and stalled growth.

For job seekers and tradespeople, the shift creates new possibilities. Workers who build technical literacy, strengthen soft skills, and commit to continuous learning are positioned to move into higher-value roles, where technology elevates their impact rather than diminishes it.

This guide is designed for two audiences:

- Employers looking to future-proof their workforce, retain talent, and adapt to new technologies.
- Tradespeople and job seekers who want to stay competitive, learn indemand skills, and build long-term careers in an evolving industry.

We'll separate myth from reality, highlight where human skills and automation intersect, and share practical steps for thriving in this new era of skilled work.



# **Automation and Skilled Labor A New Relationship**

Automation doesn't eliminate the need for skilled trades — it reshapes it. Al and robotics can now be used to handle repetitive, dangerous, or physically challenging tasks, allowing skilled workers to focus on higher-value, more complex work.

#### **Collaborative Robots**

Cobots or collaborative robots are becoming <u>increasingly popular</u> and work alongside humans to enhance productivity without replacing jobs. They are designed to be user-friendly and safe for close human interaction, making them ideal for welding, assembly and even product inspections. As these cobots become more affordable, they are <u>bridging</u> the gap between human <u>ingenuity</u> and <u>machine precision</u> especially in small- and medium-sized shops.

#### Artificial Intelligence (AI) and Machine Learning (ML)

Crucially, AI is helping anticipate maintenance needs before machinery breakdowns occur. This can minimize downtime and extend the life of equipment. Al-driven quality control, using advanced image recognition and machine learning algorithms, is making it easier for manufacturers to detect defects, reduce waste and ensure higher product quality. "Even the smallest shifts with AI/ML innovation could have a huge impact on operations, bringing improved efficiency, better performance, and real-time access to insights."



#### **Key Examples**

#### **CNC Operators**

Automation now handles repetitive CNC tasks with robotic arms, auto-tending, and Al/IoT for tool monitoring. Skilled operators are still needed for programming, maintenance, and troubleshooting.

#### **Welders & Fabricators**

Robotic and Al-assisted welding have become common, especially where high consistency or throughput is required. For instance, at Kawasaki Motors Manufacturing, about 80% of arc welding is done by robots; human welders now handle manual welds.

#### **Maintenance Technicians**

Automation drives demand for technicians who can calibrate, troubleshoot, and repair advanced systems. Predictive maintenance with AI and sensors boosts uptime but requires workers who can interpret data and complete repairs.

#### **Electricians & Smart Systems**

Electricians are increasingly installing and servicing IoT-enabled building systems, automation controls, and remote diagnostics — blending trade skills with digital know-how. The Bureau of Labor Statistics predicts <u>9%</u> growth in this field between now and 2034.



#### **Bottom Line**

Automation doesn't eliminate the need for skilled trades, it reshapes it. All and robotics are not wholesale replacements for skilled trades, but rather tools that shift what is required from workers.



# The Skilled Tradesperson's Guide to Thriving in a Tech-Driven World

The future of work is being reshaped by artificial intelligence (AI), robotics, and smart systems. But contrary to the headlines, it's not as simple as "jobs disappearing." Research suggests the real story is more complicated — and more promising — for those who adapt.



#### **Change ≠ Disappearance**

Economists stress that "change" is not the same as "elimination." In fact, exposure to AI can mean opportunity. Jobs may evolve into higher-value roles, with workers freed from repetitive tasks to focus on judgment, creativity, and leadership.

Today's skilled tradespeople need more than technical ability—they need adaptability.

The more hands-on your job is, the less likely AI will replace you. Welders, electricians and plumbers may see less disruption than white-collar clerical jobs, but no field is truly risk-free or guaranteed safe.



#### The Human Advantage

What makes some jobs more susceptible to being replaced by a machine than others? MIT Researcher Isabella Loaiza and MIT Economist Roberto Rigobon <u>came up with an EPOCH score</u> as to what jobs would be harder replace with AI or automation.

#### The EPOCH score:

- Empathy: Connecting with others on a human level
- Presence: Physically showing up, collaborating face-to-face
- Opinion/Judgment: Applying ethics, critical thinking, & judgment calls
- Creativity: Imagining new ideas beyond existing data
- Hope: Leading, inspiring, and envisioning the future

These "human skills" are increasingly valuable complements to technology. Jobs that emphasize EPOCH qualities — such as managers, emergency responders, and even tradespeople who mentor apprentices — score high in job resilience.





#### **Lessons from the Front Lines**

How workers approach AI also makes a difference. In one study, paralegals asked to use AI only for productivity gains made modest improvements. Those encouraged to offload disliked tasks thrived, moving into higher-value legal work. When you embrace the technology to make yourself more efficient, you become a higher-value employee.



#### **Becoming Future-Proof**

For job seekers and tradespeople, the path forward is not about predicting which jobs will vanish but about building adaptability:

- Cultivate soft skills like communication, empathy, and leadership.
- Invest in tech literacy by learning how to use AI tools ethically and effectively.
- Pursue certifications that demonstrate both traditional expertise and modern adaptability.
- Commit to continuous learning so you can pivot as industries evolve.

The most future-proof workers will be those who don't fear technology but learn to harness it — combining technical know-how with irreplaceable human strengths.





# For Employers — Adapting to the New Era

Employers in the skilled trades are navigating a turning point. On one hand, automation and Al-driven systems offer major gains in efficiency, safety, and output. On the other, businesses risk falling behind if their workforce isn't equipped to adapt. Research from Brookings notes that worker retraining efforts often fall short when companies treat them as one-off fixes rather than continuous investments. To remain competitive, employers must integrate technology adoption with deliberate workforce development.



Even if companies are doing their utmost to foster workforce development, there's still a significant skilled labor shortage. Mike Rowe of *Somebody's Gotta Do It* and *Dirty Jobs* fame noted that as of Sept. 1, 2025, that there are 7.6 million skilled labor jobs open right now in the United States. And that for every five tradespeople that retire, there are only two who have the skills to replace them. So, what's a company to do?





#### **Strategies for Success**

#### **Retain and Retrain**

Automation doesn't eliminate the need for people; it changes what people need to know. Employers who invest in ongoing training programs ensure their teams can operate, program, and maintain new equipment. Upskilling current workers is not only cost-effective but also strengthens loyalty by showing a long-term commitment to employees' careers.

#### **Build Apprenticeship Pipelines**

The next generation of tradespeople is looking for clear pathways into stable, well-paying work. Partnerships with trade schools, community colleges, and workforce development programs create apprenticeship pipelines that bring in fresh talent. By aligning curriculum with industry needs, employers can secure a steady flow of workers trained for today's technology-driven roles.

#### Foster a Strong Culture

Compensation matters, but so do growth and mentorship. Employers who provide competitive wages, career development opportunities, and hands-on guidance are more likely to attract and retain younger workers. A strong workplace culture not only reduces turnover but also helps skilled employees see a future for themselves in the trade.

#### **Incentivize Innovation**

Frontline workers often know best where technology can improve processes. Employers who encourage employee-driven innovation — through suggestion boxes, good idea recognition, or financial rewards — build buy-in and make transitions smoother. Workers who feel empowered to shape change are more likely to embrace new tools rather than resist them.

#### **Use a Staffing Agency**

When you need to find skilled labor fast, turn to the professionals. Firms like <u>Nesco</u> <u>Resource</u> have a database of ready-to-work candidates and skilled recruiters who can tap into talent when you need it most. Nesco helped a leading automation systems company recruit and retain qualified field engineers and automation technicians. By partnering with Nesco, the company <u>reduced the hiring cycle by 60-70% and increased retention</u>.



#### Resources





#### **GOVERNMENT RESOURCES**

#### **Department of Labor Registered Apprenticeship Program**

With this program, employers can develop a highly skilled workforce and retain top talent. Job seekers can earn as they learn with a guaranteed wage increase as they develop skills. Federal education funds may help businesses make these investments in retraining.



#### INDUSTRY ASSOCIATIONS

#### **Heroes MAKE America**

Sponsored by the National Association of Manufacturers, trains veterans and military spouses to excel in manufacturing careers.

#### **The National Center for Construction Education and Research**

Partnered with the Associated Builders and Contractors (ABC), offers certification programs that go beyond field experience and focus on essential leadership skills.

#### **The Electrical Training Alliance**

In collaboration with the National Electrical Contractors Association (NECA), is "the number one resource for electrical industry training."



#### **HELPFUL ARTICLES**

#### Jobs That Won't Get Eliminated by Al Anytime Soon

Train for the automation-resistant jobs to future-proof your career.

#### What Jobs Are Most at Risk by Al?

This article looks at the jobs most at risk for disruption due to Al and offers lower-risk alternatives.

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### **About Us**

Nesco Resource, a nationally ranked workforce solutions organization, was founded in 1956 in Cleveland, Ohio. Nesco focuses on personalizing your success, connecting top talent with great employers and opportunities.

We offer a range of services designed to reduce the workload on our clients' plates, allowing you to focus on what truly matters. By handling all aspects of staffing and workforce management, Nesco Resource streamlines operations and ensures seamless, cost-efficient solutions.



#### **Direct Hire**

Direct hire is a strategic option if you need permanent employees but also need resources to support the entire search process from sourcing to interviewing to onboarding.



#### **Contingent Labor**

Contingent labor provides the flexibility to scale your workforce, access specialized skills, reduce onboarding time, and quickly adapt to market changes and business demands, all while delivering cost savings and regulatory compliance.



#### **Onsite Partnership Program**

With a Nesco Resource representative managing our associates at your location, you don't have to worry about onboarding or day-to-day employee management tasks.



#### **Recruitment Process Outsourcing**

We're experts at every step of the recruiting journey with skilled recruiting teams and flexible solutions that allow us to source, vet, interview, and hire the best candidates for your organization.



#### **HR & Payroll Solutions**

Whether your focus is to reduce the burden of employee payroll processing or establishing a full-service PEO solution, our customized programs reduce internal full-time employee expense and allow you to focus on your critical business goals.



#### **Managed Services**

From master vendor through full cycle procure-to-pay, our streamlined solutions provide greater visibility into spend, quality, cost savings, and risk mitigation so you can achieve your strategic goals.



## Let's Talk

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